Pillar	Category	Metric	Unit	2019	2020	2021	Goal	Timeframe
$\hat{\Psi}$	Environmental Metrics	Total Energy Use	GJ	4,391,115	4,558,497	5,173,639		
		Total Energy Use (intensity)	GJ per million USD revenue	247.8	238.9	186.7	_	_
		Reduction vs. 2019	%	_	_	-24.7%	*	*
		Direct Energy Use	GJ	2,102,274	2,103,395	2,392,801	_	<del>-</del>
		Indirect Energy Use	GJ	2,288,841	2,455,102	2,780,838	_	_
Environment		Total GHG Emissions, Scope 1 and 2 Location Based	Metric tons CO <sub>2</sub> e	336,561	349,682	372,468	*	*
		Total GHG Emissions, Scope 1 and 2 Location Based (intensity)	Metric tons CO <sub>2</sub> e per million USD revenue	19.0	18.3	13.4	_	_
		Reduction vs. 2019	%	_	_	-29.3%	*	*
		GHG Emissions, Scope 1	Metric tons CO <sub>2</sub> e	138,341	141,040	155,974	_	_
		GHG Emissions, Scope 1 (intensity)	Metric tons CO <sub>2</sub> e per million USD revenue	7.8	7.4	5.6	_	_
		GHG Emissions, Scope 2 Location Based	Metric tons CO <sub>2</sub> e	198,220	208,642	216,493	_	_
		GHG Emissions, Scope 2 Location Based (intensity)	Metric tons CO <sub>2</sub> e per million USD revenue	11.2	10.9	7.8	_	_
		GHG Emissions, Scope 2 Market Based	Metric tons CO <sub>2</sub> e	219,166	233,726	226,042	_	_
		GHG Emissions, Scope 2 Market Based (intensity)	Metric tons CO <sub>2</sub> e per million USD revenue	12.4	12.3	8.2	_	_
		Total Waste Generated	Metric tons	49,477	64,271	76,255	_	_
		Total Waste Generated (intensity)	Metric tons per million USD revenue	2.8	3.4	2.8	_	_
		Non-hazardous/Non-regulated Waste Generated	Metric tons	30,195	36,578	41,322	_	_
		Non-hazardous/Non-regulated Waste Diverted From Disposal	Metric tons	18,094	24,950	28,896	_	_
		Non-hazardous/Non-regulated Waste Sent to Landfill or Incineration	Metric tons	12,101	11,628	12,426	_	_
		% of Non-hazardous/Non-regulated Waste Sent to Landfill or Incineration	% of Total Waste Generated	40.1%	31.8%	30.1%	_	_
		Reduction vs. 2019 baseline	%	_	_	-24.9%	-15%	2024 vs. 2019
		Hazardous/Regulated Waste Generated	Metric tons	19,282	27,693	34,933	_	_
		Hazardous/Regulated Waste Sent to Landfill or Incineration	Metric tons	8,124	8,659	14,567	_	_
		Hazardous/Regulated Waste Diverted From Disposal	Metric tons	11,159	19,034	20,366	_	_
		Total Water Use	Cubic meters	4,275,447	6,120,486	6,818,699	_	_
		Total Water Use (intensity)	Cubic meters per million USD revenue	241.3	320.7	246.0	_	_

<sup>\*</sup> In September 2022, Danaher announced a new 2032 goal to reduce Scope 1 and 2 GHG emissions by 50.4% (on an absolute basis) compared to 2021 levels. This new goal supersedes the company's prior intensity-based GHG and energy reduction targets.