

REDUCING OUR OPERATIONAL FOOTPRINT

GHG emissions

Our combined Scope 1 and 2 GHG for FY22 were approximately 285,000 MT CO₂e – a nearly 5% absolute decrease from last year and approximately a 10% decrease in intensity over the same period. FY22 is the first year our emissions data has been externally **assured** by ERM CVS.

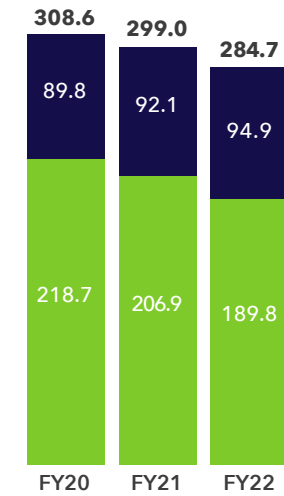
Supply chain

In FY22, we became members of **CDP Supply Chain**, a consortium of more than 280 global companies, representing a combined spend of \$6.4 trillion, working to help 40,000 suppliers quantify their GHG emissions. We asked our top 101 suppliers by managed spend to measure and disclose their GHG emissions through CDP, with support from CDP and Medtronic. The CDP membership will help us better understand our Scope 3 emissions related to our suppliers and inform the development of our science-based targets. The process will also help suppliers identify climate risks and opportunities to reduce their climate impact. More broadly, it will improve supply chain transparency and encourage broader GHG emissions disclosure and reduction.

In early FY23, we held training webinars to support suppliers as they began the CDP disclosure process. The next steps in the process include calculating and disclosing emissions, setting reduction targets, and facilitating collaboration between suppliers and customers to reduce emissions. We look forward to sharing more about this initiative as it develops. To learn more about how we assess the environmental footprint of our suppliers, read **Supply chain responsibility**.

GHG emissions (absolute)[†]

MT CO₂e (thousands)



GHG emissions (intensity)[†]

MT CO₂e/\$ million revenue



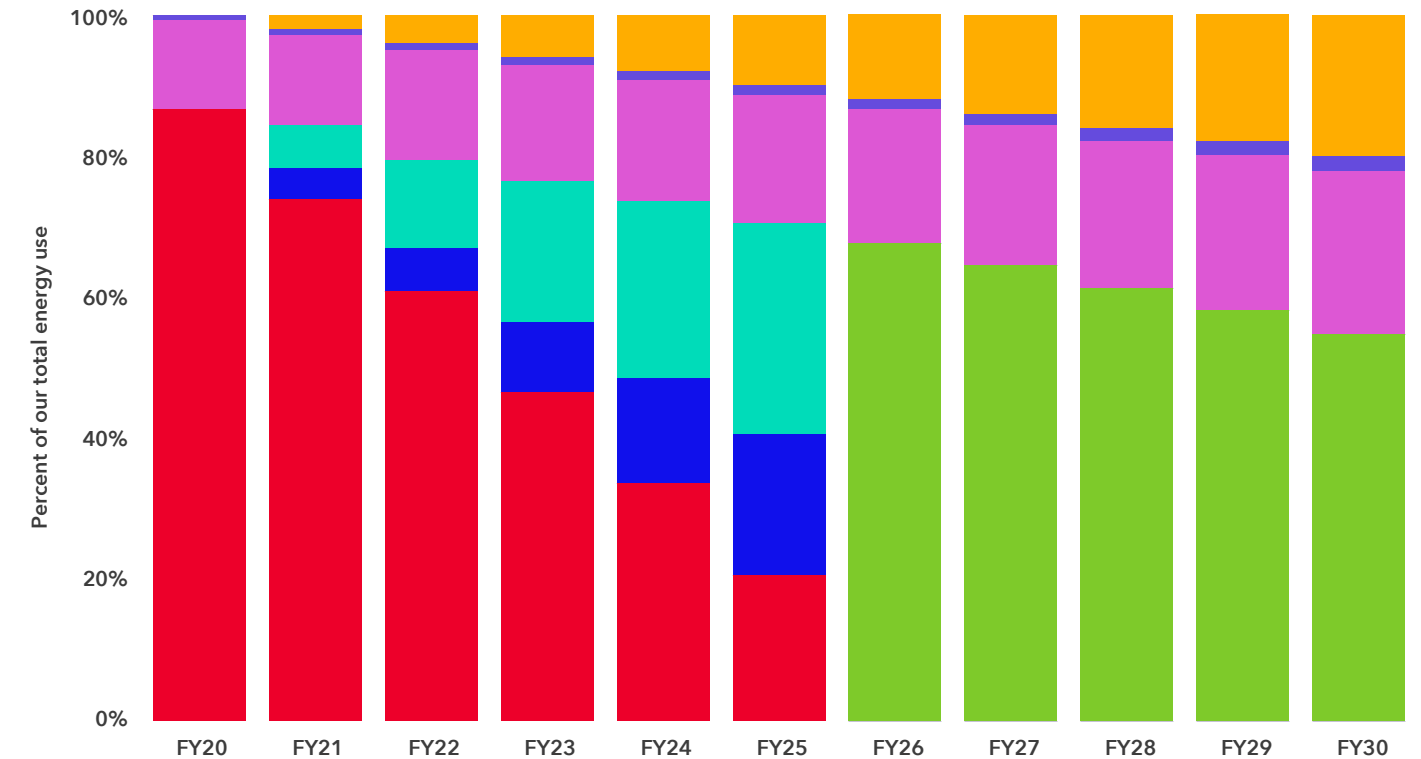
- Scope 1 (natural gas, fuels, refrigerants)[‡]
- Scope 2 (electricity, district cooling)

[†] Totals may not add up due to rounding. FY22 data has been externally **assured** by ERM CVS.
[‡] FY20 and FY21 data has been recast due to improvements in how we track and calculate our GHG emissions.

35%

reduction in GHG emissions intensity compared to our FY20 baseline

OUR PATH TO CARBON NEUTRALITY



- Energy efficiency
- On-site renewables
- Electric utility renewables
- e-green certified credit (electric)
- Carbon offset (fuel)
- Virtual power-purchase agreements
- Fossil fuel energy